



CERTIFICATE

This is to certify that

Zbigniew Marciniak

has attained the required level of competence to be awarded

CERTIFIED PROJECT MANAGEMENT ASSOCIATE

IPMA LEVEL D®

by PM-ZERT (the Certification Body of GPM German Association for Project Management e.V.)

using the Regulations of PM-ZERT and the IPMA Competence Baseline (ICB Version 3.0) as validated by the International Project Management Association (IPMA).

The certification process was conducted in German.

-	This certificate No.	163067	is valid until 05.10.2021
	Nürnberg, 06.10.2016		
	Initial certification LOCATION, DATE		

Latest recertification LOCATION, DATE

CERTIFICATION BODY

FOR THE ASSESSORS

